Transatlantic business outlook following the EU-US Framework Agreement



Key findings

01.

Pessimism falls from 89% to 46% but remains the dominant outlook for transatlantic trade and investment.
One in three now expect stability, and optimism rises tenfold, to 21%.

02.

Concern over policy direction in the EU and the US shows little change since January. Majorities expect EU (56%) and US (60%) policies to have a negative impact on European operations.

03.

Half rank tariff
reductions as the top
priority for
implementation of the
Framework Agreement.

04.

Businesses want to see the EU and the US reduce regulatory burdens, engage with industry and continue lowering tariffs.



About this survey

Following the **EU-US Framework Agreement**,

AmCham EU conducted a flash survey of its members to find out how they expect the transatlantic business relationship to evolve in light of the deal. This survey builds on our poll from January, which captured business expectations for the new EU and US administrations around US lnauguration Day.

Responses received: 52

- Only AmCham EU US-controlled member companies.
- Quantitative survey of closed-ended questions conducted 8-16 September 2025.
- Maximum of one response per AmCham EU member company.
- Range of sectors represented including aerospace, agri-food, automotive, chemical, digital technology, defence, e-commerce, energy, financial services, food and beverage, industrial machinery, logistics, manufacturing, pharmaceuticals, retail and telecommunications.
- Senior public affairs representatives of US companies in Europe.



Survey timeline

AmCham EU member survey

6-14 January

AmCham EU member survey 8-16 September

US
Inauguration
Day
20 January

US
reciprocal tariff
announcement
2 April

Turnberry deal 27 July

Joint EU-US
Statement
21 August



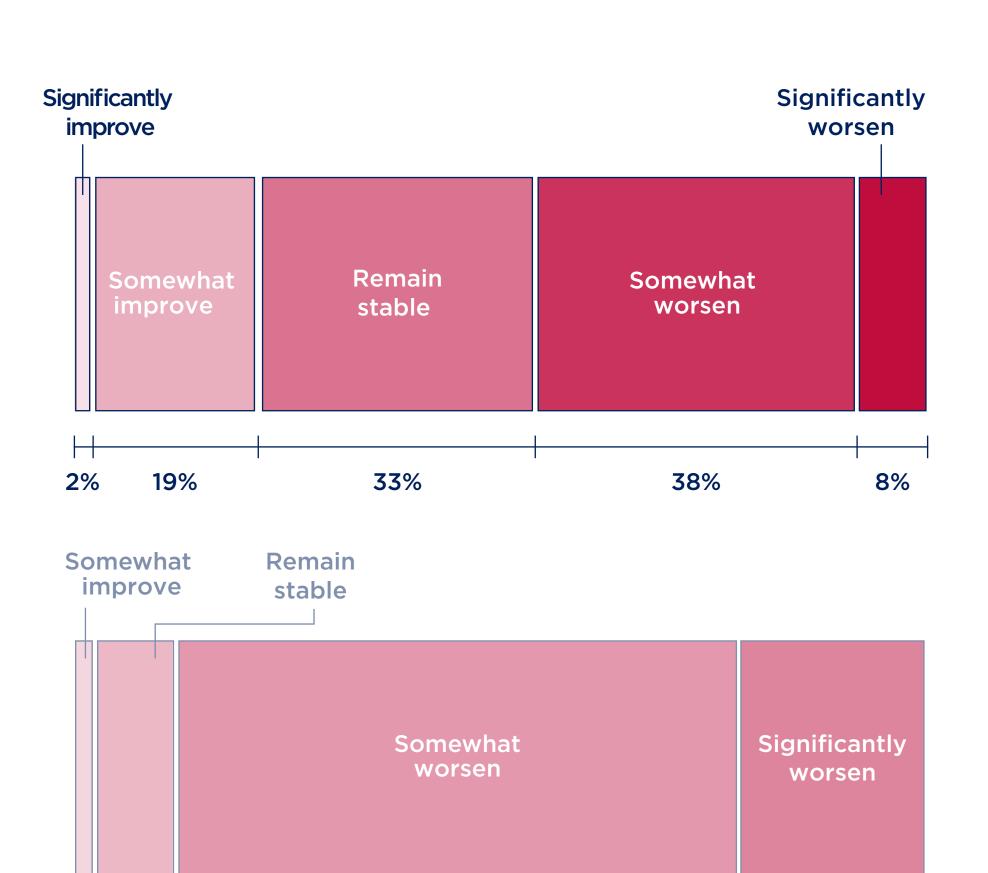
Pessimism falls from 89% to 46% but remains the dominant outlook for transatlantic trade and investment

September 2025

What are your expectations for the transatlantic trade and investment relationship following the EU-US Framework Agreement?

January 2025

What are your expectations for the transatlantic trade and investment relationship following the EU and US elections?



67%

2% 9%



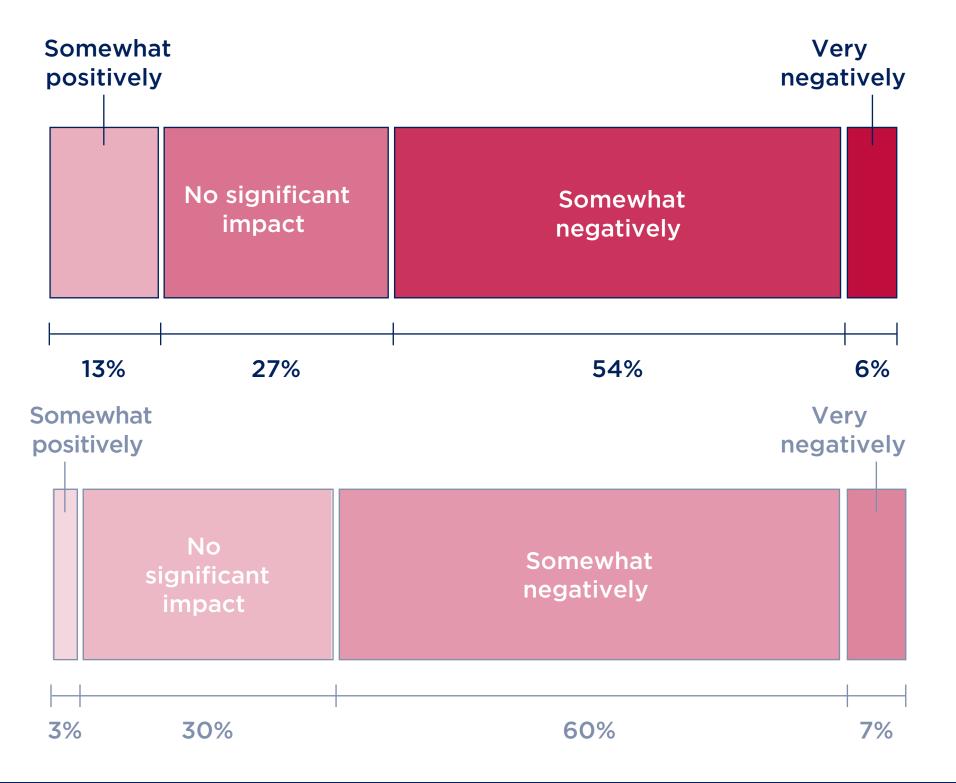
22%

Concern over policy direction in the EU and the US shows little change since January

How do you anticipate the **policies of the EU** administration will impact your company's operations in Europe over the coming years?

No significant Very impact negatively September Somewhat Somewhat 2025 positively negatively 31% 13% 48% 8% Very Very positively negatively No **January** Somewhat significant 2025 negatively impact 26% 20% 45%

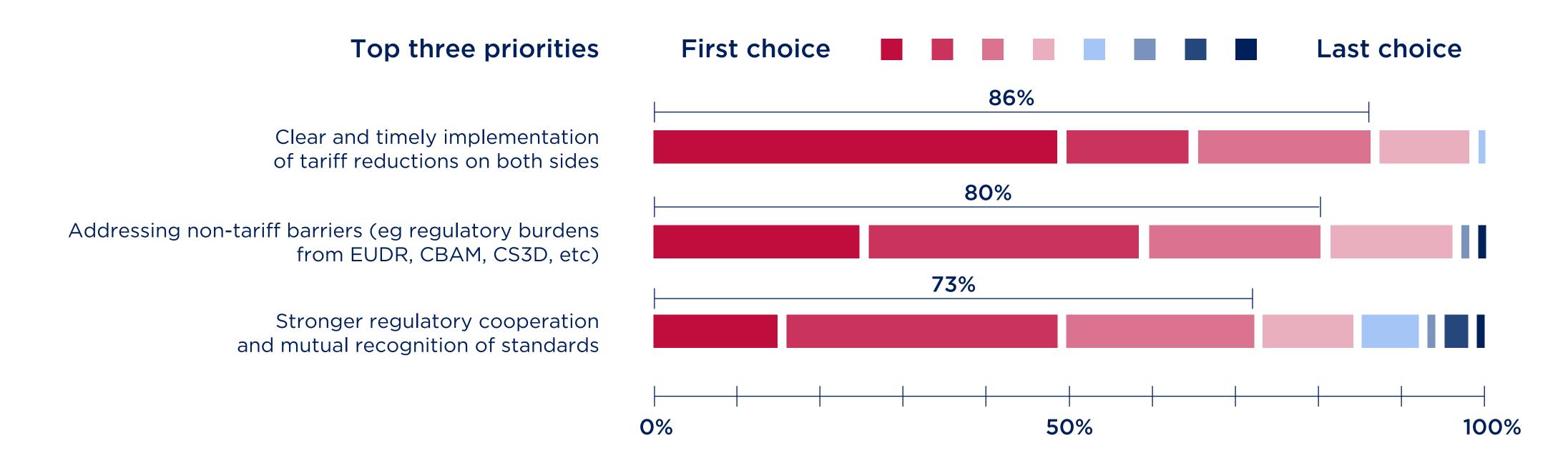
How do you anticipate the **policies of the US** administration will impact your company's operations in Europe over the coming years?





Half rank tariff reductions as the top priority for implementation of the Framework Agreement

What would you most like to see prioritised in the **implementation of the EU-US Framework Agreement**? (rank in order of importance, 1 = highest priority)





Looking beyond the deal, businesses want to see the EU and the US reduce regulatory burdens, engage with industry and continue lowering tariffs

What should be **the next priority** to build on the EU-US Framework Agreement? (rank the following areas in order of importance, 1 = most critical)

2

Enhancing engagement with business stakeholders

1

Reducing regulatory burdens and fragmentation

3

Expanding the products subject to zero-for-zero (or near zero) tariffs





AmCham EU speaks for American companies committed to Europe on trade, investment and competitiveness issues. It aims to ensure a growth-orientated business and investment climate in Europe. AmCham EU facilitates the resolution of transatlantic issues that impact business and plays a role in creating better understanding of EU and US positions on business matters. Aggregate US investment in Europe totalled more than €4 trillion in 2023, directly supports more than 4.6 million jobs in Europe, and generates billions of euros annually in income, trade and research and development.

3M ★ ABBOTT ★ ABBVIE ★ ACCESS PARTNERSHIP ★ ADM ★ AFORE CONSULTING ★ AMAZON ★ AMGEN ★ AMWAY ★ AP WIRELESS ★ APCO WORLDWIDE ★ APPLE ★ ARNOLD & PORTER KAYE SCHOLER LLP ★ AT&T INC. ★ AVERY DENNISON ★ BAKER BOTTS LLP ★ BAKER HUGHES ★ BAKER MCKENZIE ★ BANK OF AMERICA ★ BARCLAYS ★ BAXTER ★ BNY ★ BOSTON CONSULTING GROUP ★ BRISTOL-MYERS SQUIBB COMPANY ★ BRITISH AMERICAN TOBACCO ★ BROADCOM INC. \star BRUNSWICK GROUP LTD \star BURSON \star CAPITAL GROUP \star CARGILL EUROPE \star CARRIER CORPORATION \star CATERPILLAR DISTRIBUTION SERVICES EUROPE ★ CHARLES SCHWAB CORPORATION ★ CHEVRON ★ CHEVRON PHILLIPS CHEMICAL ★ CISCO ★ CITI ★ CNH ★ COOLEY LLP ★ COVESTRO NV ★ COVINGTON ★ DAIMLER TRUCK AG ★ DANAHER CORPORATION ★ DELL TECHNOLOGIES ★ DGA GROUP ★ DIAGEO ★ DOW CHEMICAL ★ DUPONT ★ ECOLAB ★ EDWARDS LIFESCIENCES ★ ELI LILLY & COMPANY ★ ENERGIZER ★ ENTERPRISE MOBILITY ★ EPPA SA/NV ★ ESTÉE LAUDER COSMETICS NV/SA ★ EXXONMOBIL ★ EY ★ FEDEX ★ FLEISHMAN HILLARD ★ FLUENCE ENERGY ★ FORD MOTOR COMPANY ★ FRESHFIELDS BRUCKHAUS DERINGER LLP ★ FTI CONSULTING ★ GE AEROSPACE ★ GE HEALTHCARE ★ GE VERNOVA ★ GENERAL DYNAMICS ★ GENERAL MOTORS EUROPE ★ GILEAD SCIENCES ★ GOLDMAN SACHS INTERNATIONAL ★ GOODYEAR EUROPE B.V. ★ GOOGLE ★ GOWAN GROUP ★ GSK ★ HANOVER COMMUNICATIONS ★ HARLEY-DAVIDSON ★ HONEYWELL INTERNATIONAL ★ HOWMET AEROSPACE ★ HP INC. ★ HPE ★ IBM ★ ILLUMINA ★ INTEL ★ INTERDIGITAL. INC. ★ J.P. MORGAN CHASE & CO ★ JOHN DEERE GMBH & CO. KG. ★ JOHNSON & JOHNSON ★ JOHNSON CONTROLS ★ JONES DAY ★ KEKST CNC ★ KENVUE ★ KOCH INDUSTRIES. INC ★ KRAFT HEINZ ★ KREAB ★ KYNDRYL ★ LIBERTY GLOBAL ★ LINKLATERS LLP ★ LOCKHEED MARTIN ★ LUBRIZOL ★ LUCID MOTORS ★ LVMH ★ MAGNA INTERNATIONAL ★ MARS INCORPORATED ★ MARSH MCLENNAN ★ MASTERCARD EUROPE ★ MATTEL ★ MAYER BROWN EUROPE-BRUSSELS LLP ★ MCDONALD'S EUROPE ★ MERCEDES-BENZ GROUP AG ★ META ★ METLIFE ★ MICHELIN NORTH AMERICA INC. ★ MICROSOFT ★ MONDELEZ INTERNATIONAL ★ MOODY'S CORPORATION ★ MORGAN STANLEY INT. ★ MSCI ★ MSD (EUROPE) INC. ★ NIKE, INC. ★ NORTHROP GRUMMAN ★ ORACLE ★ OWENS CORNING ★ PALO ALTO NETWORKS ★ PEPSICO ★ PFIZER ★ PHILIP MORRIS INTERNATIONAL ★ PRICEWATERHOUSECOOPERS ★ PROCTER & GAMBLE ★ QUALCOMM ★ REED SMITH ★ RELX ★ RTX ★ S&P GLOBAL ★ SALESFORCE ★ SAS ★ SC JOHNSON ★ SEC NEWGATE EU ★ SIDLEY AUSTIN LLP ★ SKADDEN, ARPS, SLATE, MEAGHER & FLOM LLP ★ SOLVENTUM ★ SQUIRE PATTON BOGGS ★ STANLEY BLACK & DECKER ★ STRYKER ★ SYNGENTA ★ TE CONNECTIVITY ★ TENEO ★ THE AES CORPORATION ★ THE BOEING COMPANY ★ THE COCA-COLA COMPANY ★ THE WALT DISNEY COMPANY ★ UNITEDHEALTH GROUP ★ UPS ★ VAN BAEL & BELLIS ★ VANTAGE DATA CENTERS ★ VERIZON ★ VERTEX PHARMACEUTICALS ★ VIATRIS ★ VISA ★ W.L. GORE & ASSOCIATES ★ WABTEC ★ WEBER SHANDWICK ★ WHITE & CASE LLP ★ WILMER CUTLER PICKERING HALE & DORR LLP ★ WORKDAY ★ ZOETIS

List accurate as of September 2025

